

## SCHOOL ORGANISATION REPORT FOR EXECUTIVE DIRECTOR OF CHILDREN'S SERVICES

- 1. Consultation report on Norfolk County Council's proposal to;
  - Close Winterton Primary School on 31 December 2018
  - Change the catchment area of Hemsby Primary School.
- 2. Recommendation not to proceed any further with the school organisation proposal, as the school joined Consortium Multi Academy Trust, 1 January 2019

### ANAYLSIS OF CONSULTATION RESPONSES

Norfolk County Council undertook a consultation between 12 June and 24 July 2018 on a proposal to close Winterton Primary School and change the catchment area of Hemsby Primary School. If this proceeds, the change would be made from 31 December 2018.

#### **Purpose of report:**

This report is in four parts:

Part 1: the consultation process Part 2: analysis of consultation responses Part 3: resource implications Part 4: recommendation and next steps

#### PART 1: The consultation process:

Over 520 consultation documents were distributed in accordance with the Department for Education guidance on statutory school organisation changes. Consultees included pupils; parents and carers; staff; other schools in the local area; the local MP; the local District and County Councillors; Diocesan Bodies and early years providers. All households in the immediate neighbourhood area of Winterton Primary School received directly a copy of the full consultation document.

The full distribution list is provided in Table 1 below. The consultation document explained the proposal and provided a range of means to respond. These included; collection points in the two schools; freepost reply; online questionnaire/survey; or by email to <u>schoolreview@norfolk.gov.uk</u>

The consultation document was also made available on the County Council's website at <a href="https://norfolk.citizenspace.com/childrens-services/winterton-and-hemsby">https://norfolk.citizenspace.com/childrens-services/winterton-and-hemsby</a>

Two stakeholder meetings were agreed between the Headteacher and the County Council prior to the start of the consultation and were held as follows:

15 June from 2.15 – 3.15pm at Winterton Primary School – 50 people attended 24 June from 6 - 7pm at Winterton Primary School – 107 people attended.

#### Table 1: Consultation distribution list

| Organisation   | No. of |
|--|--------|
|  | copies |
| Winterton Primary School – staff and governors                 | 21     |
| Hemsby Primary School – staff and governors                    | 25     |
| Pupils, parents/carers and local residents/organisations - all | 443    |
| addresses in the area served by the two schools (includes      |        |
| parents/carers living out of area)                             |        |
| Staff Professional Associations                                | 9      |
| Diocesan Boards of Education/Roman Catholic Diocese            | 4      |
| County Councillors in the locality                             | 1      |
| Great Yarmouth Borough Council, Chief Executive                | 1      |
| Great Yarmouth Borough Councillors                             | 2      |
| Brandon Lewis MP   | 1      |
| Parish Councils  | 2      |
| Early Years Providers  | 3      |
| Local Schools – Primary, Secondary, Special, Independent       | 11     |
| Sports Club  | 1      |
| Total  | 524    |

The consultation period ran from Tuesday 12 June to Tuesday 24 July 2018. During that period a report was made to the Children's Services Committee (Item 13: School Organisation in Winterton and Hemsby, 10 July 2018) to inform the Executive Director of Children's Services of Members views, when making her decision on the next steps.

The Committee **RESOLVED** to;

- Note the Council's powers in respect of school organisation
- Note the current public consultation for Winterton and Hemsby and **AGREED** to encourage members of the public to engage with this process.
- Make any comments on the proposal for Winterton and Hemsby, to inform the Director's decision on whether to proceed to Statutory Notice after the end of the consultation period.

**Under Item 5 - Public questions for Children's Services Committee 10<sup>th</sup> July 2018** the Committee received two public questions. One from Ayeshia Hammond Young – Save Winterton Primary School (reference agenda item 13 – School organisation in Winterton and Hemsby).

'As accepted by the IEB, all options that could lead to Winterton Primary remaining viable have not been investigated. Given this, can we request the key dates in the timeline (end of initial consultation and proposed closure date) to be extended thus allowing these options to be pursued? This will give the school the best chance of remaining open which I hope we all agree would be the best outcome.'

**Reply by the Chairman;** Two suggestions were made at the public meeting, both of which have been considered by the council or the Department for Education. Neither of these are viable options for the school and therefore the consultation

timeline remains. We will consider all of the responses carefully before a decision is made about the school's future.

**Supplementary question:** Ayeshia Hammond Young asked a supplementary about extending the deadlines of the consultation to allow further discussion to be held with potential leaders of the schools. It was detrimental to close a school part way through the year.

Officers replied that they had explored every view that they thought was possible which has led to the position they now find themselves in. They were concerned about the leadership and education of the children and to extend the deadline without adequate leadership and management of the school could jeopardise the education of the children. They were bound to timescales which were set out in the statute.

The second question was from Tracy Bolch (reference agenda item 12 – Meeting Special Educational Needs & Disabilities (SEND) Quality, Sufficiency and Funding and agenda item13 – School organisation in Winterton and Hemsby). 'In view of the fact that the Children's Services team have recognised the lack of provision for specialist schools in this area and are suggesting four new special schools and more specialist resource bases, why is there a proposal for the closure of Winterton Primary; a perfectly suited school with experience and a good record of educating SEN children?

**Reply by the Chairman;** Winterton is a mainstream school and these new schools would provide support children with more complex needs and disabilities. The consultation into the future of Winterton school is ongoing and we will consider all of the comments and feedback before reaching a decision.

**Supplementary Question:** Tracy Bolch asked a supplementary about the number of children who live in the Great Yarmouth area but attend a school outside of this area. The Officers replied that this data would be sent to her after the meeting.

She also asked if a special resource base (SRB) could be situated at Winterton Primary School or if it had been considered, which could strengthen the school and its provisions.

Officers replied that to situate any SEND provision the greatest need of that area would be considered. SEND provision doesn't happen overnight and would take months and sometimes years to put into place. It would be inappropriate for a school without permanent leadership to take on a SRB. It was normally a good or better school that would have such a provision. Officers clarified further that Multi-Academy Trusts that could be suitable to take on Winterton would have been considered by the Regional Schools Commissioner.

### Part 2; analysis of consultation responses

A total of 382 people responded using the consultation feedback form.

Please note: There was an error on the online survey published on Tuesday 12 June. Instead of providing the response options 'agree' and 'disagree' to Question 1 and 2 in the online consultation, we offered the response options 'yes' or 'no'. Parents told of us about this error and we corrected the online survey on 15 June.

We therefore separated out the findings for these two questions into two sections -

- a) Responses we received before the online consultation was corrected
- b) Those we received either on paper or after the online consultation was corrected.

When analysing the responses received between 12 - 15 June we looked at each individual response alongside any written comments submitted to help us decide whether the individual agreed or disagreed with the proposals.

# <u>Question 1</u> asked people to indicate whether they agreed or disagreed with the proposal to close Winterton Primary School.

- a) Responses received online 12 June 15 June
  - **37** people answered this question online between 12 June and 15 June.
  - 2 people said Yes and their comments suggested they **agreed** with the proposal
  - 2 people said Yes without making any comments
  - **23** people said No and their comments suggested they **disagreed** with the proposal
  - **3** people said Yes, but their comments suggested they **disagreed** with the proposal
  - 7 people said No without making any comments
- b) Responses received on paper and online after 15 June
   345 people answered this question on a paper questionnaire or the online form from 15 June.
  - **7** people agreed with the proposal
  - 338 people disagreed with the proposal

# <u>Question 2</u> asked people if they agreed or disagreed with proposal to change the catchment area of Hemsby Primary School.

- a) Responses received online 12 June 15 June
   37 people answered this question online between 12 June and 15 June.
  - 1 person said Yes and their comments suggested they **agreed** with the proposal
  - **5** people said Yes without making any comments
  - 6 people said No and their comments suggested they **disagreed** with the proposal

- **5** people said Yes, but their comments suggested they **disagreed** with the proposal.
- **20** people said No without making any comments.
- b) Responses received on paper and online after 15 June
   345 people answered this question on a paper questionnaire or the online form from 15 June.
  - **16** people agreed with the proposal
  - 329 people disagreed with the proposal

# <u>Question 3</u> asked people for their comments or suggestions to help us with the decision.

**315** people answered this question.

Those who **supported** the proposals expressed the following views;

- The proposal seems to be based on good financial grounds, whilst giving the opportunity to improve the facilities and capabilities at Hemsby Primary School, this would seem to be a win win situation and I fully support the proposal.
- In addition to Hemsby school, other schools have capacity to assist in accommodating pupils from Winterton
- The school caters for a very small number of attendees compared to surrounding schools
- I would love to see Winterton re-purposed as a SEN school for children with a range of disabilities.
- Although it will be sad that the school will close, if the funding isn't available to keep the school open there is no option. The children will have better opportunities at a bigger school and hopefully classes of just one age group.
- If the school is to close at least could you keep it open till July 2019 so the last of year 6 pupils can continue with their education without feeling stressed out about moving again.
- I think it is very sad that Winterton Primary is in this situation and trust full consideration has been given to all other options. I also hope that it has been taken into account that Hemsby is likely to expand as a village with building developments in the future. In the instance that Winterton closes and Hemsby becomes the catchment school for Winterton I sincerely hope that Hemsby receives additional County funding and resources otherwise it will simply create pressure on another village school. In particular, provision for further staffing support, especially for those with special educational needs, and practical facilities such as improved catering provisions should be considered. As you will be aware, school dinners for Hemsby children are prepared at Ormesby and couriered across. As Hemsby is likely to expand further this seems ludicrous. I trust that there will be a full consultation with staff at Hemsby about the additional requirements they require to expand and support the school and all of its pupils.
- This area / Norfolk is desperate for more "special needs schools" John Grant is the closest one, (before people start having to travel over an hour) and it is running out of spaces. Children with syndromes that do not require a huge amount of medical attention, such as Autism, are not being granted places, and are having to cope in mainstream education, where their needs are

unable to be met. If Winterton is closing, why not set up a specialist school which is urgently needed.

- It's a shame to close a village school but I understand that children can not have their needs met when combined in the way they are.
- As a resident of Winterton living close to the village school I fully support the proposed closure, not only for the reasons you have sighted but also for the following.

1) The school caters for a very small number of attendees compared to the surrounding schools but causes significant traffic issues during school times. This congestion causes both traffic, environmental and road safety concerns within this small village.

2) With the proposed housing development planned for Hemsby on the old Pontins site and a further development in Martham these present themselves as prime locations for additional infrastructure like a school.

Those that **did not support** the proposals expressed the following views;

- Winterton needs this school and so do the parents, teachers and most importantly the children to give them continuity and minimal disruption. I am having to relocate my daughter because of the risk of closure in December midway through the year when my daughter would be preparing for her SATS. The school has been there a long time and gives the children the attention they need. Good teacher/child ratio. I am happy to drive to get there.
- All the teachers in this school have all done their best for all of my children. The teachers have been brilliant in helping my children especially where at least 1 of mine needs additional help. I think shutting the school would be detrimental for all involved. It is causing problems not only for staff, children & parents of Winterton school but also schools that are near and seem like they're already at their full capacity. It's the heart of the village.
- I strongly urge you to extend the proposed closure date until at least July 2019 as to close on the proposed date of 31st December 2018 is not only ludicrous but grossly disruptive to the children. Having the closure at this time also means that many parents will feel pressurized into securing a place at an alternative school for the entire year thus removing their children from Winterton before September. To extend this date will allow time for the school to actively promote itself and to allow natural growth in the school to occur in order that numbers of pupils can rise and also allow time to seek partnership or entry into an academy.
- Now I'm having to take them out to a new school because I can't risk them closing the school in December midway through the year which my daughter would be in year 6 getting ready for her SATs and then all the disruption of the outcome of this.
- This school is a wonderful school
- If the new housing gets built on at the Pontins site in Hemsby and the persimmon site in Martham how will the schools cope! An area of land on the right of the craft has site approval for 30 affordable homes so if plans get put in & accepted for those where will the children go!?
- Much development is happening within Hemsby, meaning that more and more demand is being placed upon the school. If 75 children from Winterton also move to Hemsby, I feel that the quality of the current provision would be affected due to the extra demand placed upon it.
- A school tax could be introduced to the numerous holiday lets in Winterton to help fund the school.

- What will happen to the school when it gets closed down. Will it be knocked down so they can build new houses?
- It will now just make the village a holiday resort as not having a school in the village will have no draw to wanting to get young families to move here. It's the perfect school on walking distance to us. Sending my son to Hemsby would mean 2 car journeys a day.
- Extend the catchment for Winterton school.
- Stop closing rural schools, provide additional funding when necessary.
- I take my toddler to the playgroup here in the hope that he could attend this primary school. I feel the bigger schools like Martham would be too much for him. I feel in the smaller villagers where there is no school we as parents should be allowed to choose which school our children attend, especially if the catchment school is full.
- Winterton School has provided education to many local children from Winterton and surrounding villages for a number of years. The school is a key part of the community and in some respects has played as a hub for the village. Not only providing crucial education to young children in preparation for the next level of education. The school is also the home of many local events and fetes which bring the community together. Aside these fetes there are very few events or locations that cater for the locals.
- The local school is an asset to local community will make young families think twice about moving here and the ones that are here will leave of all ages.
- Winterton has been deprived of local facilities such as parks or communal areas that can be enjoyed by the village. Whilst other surrounding villages have quite often had improvements and new more up to date facilities added.
- For many years the young local people have pushed for the likes of skate parks and other similar facilities with no luck. The school aside from the local childrens park is possibly the only place which caters for the villages younger residents with the majority of other local events being aimed at the older local population.
- Closing this school would only be further taking away from the younger (and future!) residents of the village, and could be seen as further alienating the younger generations.
- Being a homeowner in the village myself (now 22 years old) and having grown up in the village as my family had before me and having attended this school, I have noticed many of my peers and friends of my age group have moved out of the village and this is purely due to the lack of facilities, events and general catering for young people and young adults. The lack of regular local transport or basic facilities is driving the younger generations out and this is a huge concern to the future!!
- I believe the timing is all wrong. If the school does have to close then at least close at end of term year this way it has less impact on trying to place existing children in to other schools.
- Why is there no viable merger with another local primary school? It has been done successfully in other parts of Norfolk, why not here?
- Why can't the catchment area in Hemsby be changed so more of those children have to go to Winterton? That will help with the over crowding at Hemsby which we can all see will happen in the very near future.
- Hemsby and surrounding schools do not have enough spaces to accommodate all the children from Winterton and when you factor in ALL proposed developments in the area using your own council's formula for how

to ESTIMATE the number of places needed the local authority will fall well short of local school places for local children.

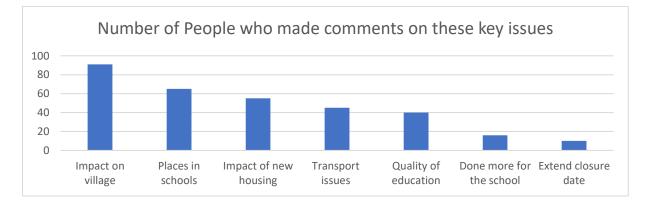
- In times where we are encouraged to be greener for the environment we are now being asked to drive our children to school in neighbouring villages.
   Some people don't have that option as they have no car. The schools are too far away for children to walk and none of the access roads out of Winterton have pavements to walk on.
- Lack of safe provision for pedestrians between Winterton and Hemsby.
- Please try to attract young families with affordable housing.
- As a holiday home owner in Winterton who understands what brings tourists into the area & the income that generates, I think it is vitally important to keep the spirit of this real village alive. Having young families who live in Winterton & children who attend the local school is critical to ensuring the long term success of the village both financially and socially.
- Also include Martham school in the catchment area.
- It seems to me that Winterton school has developed a specialism around dealing with children with special educational needs. I think NCC should consider this as a way forward for the school.
- Offering flexi-schooling has been extremely successful in schools like Erpingham Primary which suffered from the same falling pupil numbers and was under threat of closure. It is now a successful and full school and offers the flexi-school option to previously home-schooled children from the surrounding area. This could be a fantastic opportunity for Winterton to offer the same.
- Cap the number of children allowed in both Hemsby and Martham schools so the excess children can and should have been ushered Winterton way!
- No guarantee could be given that transport would be provided or that siblings will go to the same school.
- Is there no chance of making entrances to the school compulsory to any children living in nearby villages to bring the numbers up and keep the school going!?!
- As for the reason-"no sustainable leadership"-who is at fault for this? Surely it
  is the County Council. Fine, I accept that the school has been in decline for
  some years-not least because teachers and others may have seen the
  "writing on the wall"-but even if you cannot attract the quality leadership you
  would want simply because those individuals may see no future in it, you can
  make sure that the leadership you put in do their job. I do not doubt for a
  minute that to recruit for the school has been hard-but that is down to the
  County Council to solve.
- Maintain smaller class sizes.
- The village is rapidly becoming a holiday resort with 2nd home owners visiting during the summer.
- Why was it kept quiet from the residents of the village and sprung upon everyone, including the people who matter most; the children's parents.
- I believe by closing Winterton primary school and nursery it will leave the families of Winterton with no nursery for their 3 and 4 year olds to attend. If they have no transport themselves then how are these families going to access a nursery for the children? You cannot expect young families to use public transport (buses) to Martham or Hemsby or walk with under 5's to access the only two other nurseries in the neighbouring villages. What do you expect these families to do? Have no access to early years education!

- If you kept Winterton Primary School and Nursey opened then instead of looking at closing the nursery why not look to expand it instead.
- Academy trusts are dropping rural schools by the dozen why are you literally selling out children's education to what are essentially unaccountable corporations that are only there for profit.
- If a new head is put in place in September or even December, children from Martham, Hemsby and Somerton, especially all the new families moving in to the new builds will be drawn to a smaller school, and parents who were thinking of moving their children due to the closure of the school will keep their children there.
- To bus 5 yr children gives me the horrors, as does the extra traffic from Winterton to Hemsby and back if parents use the car to take the children to school. Have you seen or been on that road, also NO pavement!!
- How can any future businesses even think of coming to the area when there is no local school. Bad for the local economy.
- I have witnessed similar plans elsewhere and seen the detrimental effect on a village when the School was threatened. People moved away, the shop and post Office closed as trade fell away. There were fewer young people around. Transport movements increased with the School being further away for daily lessons, after School activities, clubs, plays, and parents evenings.
- There will be a knock on effect on the church with a reduction in numbers attending as the school often held events there such as Harvest Festival, Easter events, Christmas events etc.
- Village schools are an important part of a community and need to be fought for. Along with post offices, pubs, churches and local shops it is important to retain 'normal' life in a village or people without transport/older people will be left out.
- It has been proven since this consultation began that a number of local schools and academies have not even been approached in regards to partnering or academising with Winterton.....It is very clear that not every option has been pursued.
- Standards The school has just received excellent SAT's results for this year and last year's league tables were all on par with local schools and in fact higher in certain areas therefore why does County continue to use factually incorrect information?
- This prompts two questions: firstly, there is an agreed budget for the 2018/2019 academic year so where has that money gone, and secondly, if the case for closure is not proven, where will the money then come from to support the school going forward?
- I would like to put on record the negative impact on morale and the upset caused to the staff and pupils at the school by the claim that educational standards were lower than that expected. This was put forward as a key reason for the closure proposal and was shown to be factually incorrect by the above average test results obtained at the school. I now call on the council to withdraw this claim and offer a formal apology to the staff and students.
- Since January with an experienced headteacher in place, improvements have been seen across the school and our assessment data for this year is yet further evidence that the children are receiving a good education.
- It would be detrimental to surrounding areas as would cause a lack of multicultural influence in Winterton-on-sea.

- Parking. It's already very difficult to find a parking space. Extra children from Winterton won't help and provided school bus won't be used as children are too young.
- More congestion on the road outside school when parents are picking up their children.
- No space for school extension unless you planning to take away their school area.
- Proposal targeting "panic" it succeeded.
- By closing the school you are also taking away a facility that could be used evenings.
- At times staff have felt mis-represented in the past. Since the IEB chair and current headteacher have been in place the school staff have been able to share their thoughts and professional ideas in a collegiate manner. In retrospect, it would have been beneficial for the school to have received this support earlier.
- Good OFSTED report.
- I have 2 grandchildren attending the school, and one due to start preschool next year. They are doing extremely well with their education here and the 7 year old SATS results were excellent. I am also a foster carer. I have had 2 boys for the last 3 years and the youngest one attended the school for over 2 years before moving up to Flegg. After going to a huge school in Norwich from aged 4 - 8, he thrived after moving here and attending a small school, getting all the help he needed and more.
- Once school buildings are closed it will be prohibitively expensive to build a new school when the population grows with future housing developments.
- Local people should not be disadvantaged
- Children should have easy access to local schools within reasonable distance of their homes.

In summary, the key issues raised from those who do not support the proposal are;

- 91 people expressed their worry that the proposed school closure would impact on the village community
- 65 people had concerns about pupil places available in other schools
- 55 people expressed concerns about the impact of new housing in the area
- 45 people expressed concerns about getting to Hemsby or other local schools
- 40 people made comments about the quality of education at Winterton
- 16 people said that more could have been done to find a headteacher or partnership to keep the school open
- 10 people asked that the proposed closure date could be extended to July 2019 to ensure that children could finish the school year, especially those who will be in Year 6 in September 2018.



## <u>Question 4</u> asked respondents to classify themselves.

**318** people answered this question.

Please note the responses analysis below does not total 318, as respondents were able to tick several categories i.e. parent and school governor, local business and local resident.

5 were pupils; 4 from Winterton and 1 from another school

84 were parents/carers; 47 from Winterton, 15 from Hemsby and 23 from other schools

2 were members of a Parent/Teacher Association; one from Winterton and one from another school

6 were members of staff; 5 from Winterton and 1 from another school

2 were school governors; one from Winterton and one from another school 158 were local residents

6 were local businesses

2 belonged to a local sports group

8 were local community groups

52 were either a visitor, family member, parish councillor 64 did not to answer.

Across all the groups, the vast majority disagreed with the proposals to close Winterton Primary School and change the catchment area of Hemsby Primary School.

Local residents set up a Save Winterton School Committee, involving parents, former school governors and community representatives. The Committee contacted Academy Trusts across Norfolk and Suffolk requesting them to consider Winterton joining their trust. Two Trusts explored the opportunity of working with Winterton Primary School. Discussions were held between Winterton Interim Executive Board, the two Academy Trusts, the Department for Education/Regional Schools Commissioner and Norfolk County Council. One Trust, Consortium Multi Academy Trust (CMAT) put forward a proposal for Winterton to join their Trust, to the Headteacher Board on 23 August 2018. This proposal was agreed and CMAT is now carrying out due diligence. It is recognised by the Department for Education that this proposal is dependent on a strong number of pupils on roll at Winterton Primary School in September.

Following the Children's Services Committee on 10<sup>th</sup> July, the Chairman offered a meeting between NCC officers and the Save Winterton School Committee who had attended the committee meeting. Three representatives from the Save Winterton School Committee met with Chris Snudden, Assistant Director of Children's Services and Karen Hutchinson, Senior Adviser Strategy and Partnership, on 16<sup>th</sup> July to discuss the closure proposal. The discussion covered the issues of;

- The role of the local authority and Interim Executive Board in supporting the school
- Seeking collaborative solutions
- Catchment areas
- Financial sustainability
- Extending the proposed closure date to the end of the school year
- Effect on the community of a school closure.

Other correspondence received during the informal consultation:

- Correspondence from the following key stakeholders (Appendix 1):
  - Winterton Parish Council
  - Somerton Parish Council
  - Brandon Lewis, MP
- 21 letters from pupils at Winterton Primary School in Years 1 3 asking not to close the school (Appendix 2 – analysis of key themes from the letters)
- 4 letters/emails to Sara Tough, from Save Winterton School Committee (Appendix 3)
- 186 signed standard letters from residents of Winterton Village setting out their concerns and asking the County Council to keep Winterton School open (Appendix 4)
- 73 signed standard letters from residents of neighbouring villages setting out their concerns and requesting that the County Council keep Winterton School open (Appendix 5).
- 1753 signatures on the Change.org online petition to Save Winterton School (Appendix 6)
- 1385 signatures on the Save Winterton Primary petition (Appendix 7)
- Standard letter to Parents/Carers of children at Winterton Primary School asking for confirmation if children would stay at Winterton Primary School, if the proposed closure date of 31<sup>st</sup> December 2018 was pushed back to July 2019. Letters confirm that 12 children would stay at Winterton if the date changed. (Appendix 8)

### Part 3: Resource implications

Norfolk County Council has been supporting Winterton Primary School since December 2016 to find a sustainable solution, mitigate risks around safeguarding and ensure improvements in education. This has involved a Senior Partnership Adviser and more recently an Intervention Officer and an Interim Executive Board. These resources have been provided by Norfolk County Council;

- Senior Partnership Adviser, from December 2016; 72 days
- Intervention Officer, from June 2017; 30 days
- Interim Executive Board costs, from December 2017 are approximately £2,231 per month.

There are no capital project costs associated with this project.

If the school were to close on 31<sup>st</sup> December 2018, it is predicted there will be a surplus budget. However as part of the school budget is based on funding per pupil, it will depend on the number of pupils on roll at the time a decision is taken to close the school.

If there is a surplus budget, any remaining budget would follow the children to their new school. If however, the budget is in deficit, this would fall to the Local Authority to pick up. This would impact on all other Norfolk schools, as there is no contingency funding and it would have to be the first call on any future funding or reduced from the local authority's central funding for schools. This would need to be approved by the Schools Forum.